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September 29, 2016

Travis Tygart, Chief Executive Officer  
U.S. Anti-Doping Agency  
5555 Tech Center Drive, Suite 200  
Colorado Springs, CO 80919

Dear Travis,

The USA Swimming Board of Directors fully supports USADA's efforts to bring about change to the global anti-doping efforts and organization. We agree completely with the reforms proposed out of the iNADO summit in Copenhagen at the end of August and we were very pleased that you were a part of the work done by the NADOs that participated.

Anti-doping efforts around the world need to be independent from all sport organizations and from influence from governments. Without true independence and the ability to take on not only those individuals who are cheating but also the systematic programs we have seen causing irreparable harm to the clean athletes of the world.

Thank you for everything you and your colleagues at USADA do in trying to make sport clean and free from the use of performance enhancing drugs both here in the USA and around the world. You have our full support.

All the best.

Handwritten signature of Jim Sheehan in black ink.

Jim Sheehan, President

Handwritten signature of Chuck Wielgus in black ink.

Chuck Wielgus, Executive Director

cc: USA Swimming Board of Directors  
USA Swimming Executive Leadership Team